CURRICULUM VITAE

### PERSONAL DATA

# NAME and FAMILY STATUS: Carlos Gascó Travesedo, married, two children

# NATIONALITY: Spanish

# DATE OF BIRTH: 8 February, 1970

# Phone (mobile): +34 683 608 713

Email: cgasco75005@gmail.com

### EDUCATION

**1988 – 1993**

* Masters Degree in economics and business administration (Five year University Degree). Specialty: Economic Structure and Development Department.

Madrid, Universidad Autónoma.

**1993 – 1994**

* First year PHD courses. Economic Structure Department, Madrid, Universidad Autónoma.

**1988 – 1993**

* Member of a five year “*special economics seminar”* designed for H.R.H. Felipe de Borbón, now King of Spain. Madrid, Universidad Autónoma.

### LANGUAGE SKILLS

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| * Castilian Spanish. Mother tongue | * German. Medium/conversation |
| * English. Near native * Portuguese. Medium/conversation | * French. Medium/conversation |
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***CAREER PATH***

***Present time***

* **Senior Advisor. International Affairs Direction. Energy Policy and Regulation Specialist.** Iberdrola Corporation. Chairman’s Area.

My role is to capture and transmit knowledge and analyze political, economic and investment conditions and energy sector perspectives in the power sector and economy wide, at global scale.

Thorough analysis of international affairs, economic policy, trade and investment conditions and energy policy are the pillars of job. Renewables, emissions and climate regulations are equally significant.

Working peers include Policy Makers, Governments and Regulators, Multilateral Institutions, Industry and Business Associations and Private and Public Companies.

Iberdrola is a publicly listed power company, global leader in renewables energy, with a workforce of 29.000 people, 47 GW of capacity installed, investing some 6 b€ annually. For further information [www.iberdrola.es](http://www.iberdrola.es) and <https://www.iberdrola.es/webibd/gc/prod/en/doc/Perspectivas16_1.pdf>

**Other relevant positions:**

* **International Energy Agency (IEA) initiatives:**
* Peer reviewer of the **World Energy Outlook** (WEO).
* Member of the **Energy Security Advisory Panel** (ESAP).
* Member of the High Level Advisory Group of the **Energy Market Reform** series of publications.
* Member of the Advisory Committee of the **Grid Integration of Variable Renewables** – Power of transformation series of publications.
* **OECD initiatives:**
* Member of the Emerging Markets Network initiative (Emnet).
* Green Growth Working Party.
* **B20 China** Infrastructures Task Force member.
* **International Chamber of Commerce** G20 Advisory Panel observer.
* **Conseil de Cooperation Economique (CCE)**. Iberdrola representative and *rapporteur* of the renewable energy initiative before the European Commission.
* Member of the Energy Committee in the **Real Instituto Elcano**, the most relevant Spanish and Global private/public think tank
* **Global Wind Energy Council (GWEC). Vice-President**. Board and Executive Committee member –until September 2015.
* **ICADE** – Universidad Pontificia de Comillas. International Geostrategy. Geopolitics and Economics of Energy. Master course teacher. 2013-2016. Madrid.

***April 2012/November 2013***

***SEPI***

* **Office of the President, Director.** Spanish Public Industrial Participations Corporation (***Sociedad Estatal de Participaciones Industriales - SEPI*).**

SEPI is a Public Institution, but given its mercantile nature is subject to the private legal system. SEPI is attached to the [Ministry of Finance](http://www.minhap.gob.es/es-ES/Paginas/Home.aspx) and Public Administration. The President reports directly to the Minister of Finance.

* SEPI Corp. has a majority stake in 18 companies, which make up the [SEPI](http://www.sepi.es/default.aspx?cmd=0001&IdContainer=199&paginacion=0&lang=&idLanguage=_EN&idContraste=) Group, with a workforce over 80,000. In parallel, SEPI has minority stakes in 7 companies, mostly of strategic nature, including EADS, Hispasat, Red Eléctrica de España (Electicity TSO), Enagas (natural gas TSO) and others, and indirect participation in over 100 companies. For further information please visit [www.sepi.es](http://www.sepi.es)
* My role as Cabinet Director was to align political, strategic and technical requirements (mostly of economic and legal nature) prior to the weekly Executive Committee and the monthly Board meeting. I was member of SEPI´s Executive Committee, and attended Board meetings as well.
* I was also in charge of institutional affairs, parliamentary relations and external communications, including media relations. Two senior Directors reported directly to me. My office had a total workforce of some 20 people and an annual budget of 1.8 million €.

**Member of the Board of Directors of:**

* **Enresa, SA**. The Spanish Nuclear Waist Management company. Also member of the Executive Commission and vice president of the Audit Commission.
* **Ebro Foods, SA**. Private listed company. Has been included recently in the IBEX 35 index. Ebro Foods is the global player in the pasta and rice business.

***February- April 2012***

* **Minister of Industry and Energy Cabinet. Advisor for Energy Affairs**. Reporting to the Minister under the guidance of the Chief of Staff.

***2011-2012 (February)***

* **International Energy Agency (IEA), Paris, France. Senior Energy Analyst**

The IEA is an OECD institution. In the Renewable Energy Division, as senior analyst I was heavily involved in the following publications:

* 1. Hydropower Roadmap (in a joint venture with the Government of Brazil)
  2. Grid Integration of variable renewables, part III.
  3. Medium Term Renewable Energy Market Report (first edition).

All three initiatives are highly technical, developed in a context of multinational expertise and collaboration, with strong public and private participation. All texts available since the second half 2012 and early 2013.

***2005-2010 (December)***

* **Iberdrola Renewables. Prospective Regulation Department Director**

My main duties were to analyze economic conditions and energy sector perspectives, alongside regulatory support schemes for renewable energies in those markets where the company has invested, or is planning to do so. Over 20 different markets were monitored. The final product is the strategic assessment of the business environment for renewables.

To fully understand conditions and regulation in those markets, a permanent dialogue was carried out with all stakeholders in the industry. This includes industry associations, legislators, regulators, supervisors, NGOs, journalists, financial analysts and think tanks. This network was of national, European, international and multilateral nature.

To better perform my duties, I was a member of the following industry associations and institutions:

* Member of the European Wind Energy Association (EWEA) Board. Member of the Executive Committee and member of the Lead Sponsors Committee.
* Member of the Global Wind Energy Council (GWEC) Board and member of the Executive Committee.
* Member of the REN 21 Steering Committee.
* Deputy member of the Spanish Wind Energy Association Board and deputy member of the Executive Committee.
* Member of the Renewable Energy Committee. Club Español de la Energía. Chairperson of the institutional relationships work group.
* Member of the Energy Committee in the *Real Instituto Elcano*, the most relevant public/private think-tank in Spain.

Other institutional positions:

* Member of the International Energy Agency wind roadmap work group.
* Member of the International Energy Agency Programme of Work on Integration of Renewables into Electricity Grids.
* Member of the nuclear Energy Agency/ International Energy Agency expert work group for 7th report of the ‘Projected Cost of Generating Electricity’.
* Member of the Climate Change and Renewable Energies Working Task Force, ERDB and other multilateral banks.
* Member of the Large Scale Wind Energy Integration Work Group. EWEA
* Member of the Offshore Wind Industry Group. EWEA
* Member of the LatAm Market Committee. GWEC
* Chairperson of the Work Group for wind energy regulation in the European Wind Energy Technology Platform.

***2002-2005 (August)***

* **Financial Studies Foundation (FEF)**

**General Director**

The FEF is a Spanish think tank focused on economic, financial and regulatory issues. Its patrons are the largest quoted Spanish and international companies, acknowledged consultant, audit and law companies and a large number of institutions related to financial markets and the general economy.

The FEF promotes a number of high level activities; research related, on financial and general economic topics. It has its own School, providing official courses on Financial Analysis and other matters, together with short or mid length seminars. The FEF holds a high degree of official dialogue with regulators, supervisors and all markets agents. Further information at: www.fef.es

* **Spanish Institute of Financial Analysts.**

**Assistant Secretary General**

IEAF is the professional association of Financial Analysts in Spain, and member of European and Global Federations of Financial Analysts. It advocates ethics and education skills in this professional collective. Further information at: www.ieaf.es

***2000-2002 (September)***

* **Chief of Staff of the Secretary of State of Economy and Energy.** Ministry of Economy, Spain

***1998-2000***

* **Chief of Staff of the Secretary of State for Trade, Tourism and SME’s.** Ministry of Economy and Finance, Spain

In these positions I managed a team of some 30 staff, of which several were senior advisors. Out of my duties I would highlight dealing with the political coordination with Legislators, Supervisors, and other bodies, on economy, energy, trade and tourism policies as well as regulatory issues. Also notable were media relations and human resources policy.

***1997 –1998***

* **Economic Coordination Adviser to the Spanish Second Vice President and Minister of Economy and Finance.**

***1996 - 1997***

* **Economic Adviser in the Secretary of State for the Economy’s Office.** Secretary of State for the Economy. Ministry of Economy and Finance, Spain
* **Secretary of the Macroeconomic Forecast Committee.** Ministry of Economy and Finance, Spain
* **Member of the Economic Policy Committee.** European Commission. DG II. Brussels.

***1994 - 1996***

* **Economic Advisor in the Spanish Parliament**.

**OTHER PROFESSIONAL ACTIVITIES**

**Educational interests:**

* Recurrent speaker and moderator in national and international forums and conferences.

**Teacher in different initiatiaves:**

* MASTER ICADE – International Geostrategy. Geopolitics and Economics of energy. 2013/2014 /2015. Madrid.
* Special Seminar on renerewable support schemes and energy perspectives. Universidad del País Vasco, Bilbao, 2015.
* Renewable electrticy perspectives. Universidad de Oviedo, 2010
* Sustainable Developement Management Official Masters Program. Universidad de Vigo, 2010
* MBA/Energy Official Masters Program. Universidad Nebrija, 2009. Madrid
* Ocean Renewable Energy Perspectives Seminar. Colegio de Ingenieros de Caminos, Canales y Puertos, 2009. Madrid
* Financing Renewable Energy, Advanced Course. Club Español de la Energía. 2009.
* VI Energy Forum: Energy Companies in a New Global Context. Instituto de Empresa, 2008.
* Financing Renewable Energy Installations. Banking and Finance Master Course, Fundación de Estudios Financieros and Instituto Tecnológico Empresarial, 2007.
* Renewable energy in the electric business. Risks and opportunities: the role of utilities, Instituto de Empresa, 2006.
* Advanced Course of Energy Law. Instituto de Empresa y Club Español de la Energía. Madrid, 2002, 2003, 2007, 2008, 2009.
* MBA. Escuela de Organización Industrial. Madrid, 2002.
* Energy Law Master Course. Creamades y Calvo Sotelo Abogados. Madrid, 2003.

**Other Board of Directors membership:**

*2012-2013*

* Enresa, SA. The Spanish Nuclear Waist Management company. Also member of the Executive Commission and the Audit Commission.
* Ebro Foods, SA. Listed company. Has been included in the IBEX 35 index in the past. Is a global player in the pasta and rice business.

*2000 - 2002:*

* Compañía Española de Crédito a la Exportación (International trade insurance company).
* Empresa Nacional de Autopistas, SA (Public motorways company).

*1997 - 2000:*

* Expansión Exterior, SA (International trade broker).
* Sociedad Estatal de Transición al Euro, SA. (Public enterprise for the Euro changeover).

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